

CITY OF WOLVERHAMPTON COUNCIL	Cabinet 20 February 2019
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Report title	Capital programme 2018-2019 to 2022-2023 quarter three review and 2019-2020 to 2023-2024 budget strategy	
Decision designation	RED	
Cabinet member with lead responsibility	Councillor Louise Miles Resources	
Corporate Plan priority	Confident Capable Council	
Key decision	Yes	
In forward plan	Yes	
Wards affected	All Wards	
Accountable Director	Claire Nye, Director of Finance	
Originating service	Strategic Finance	
Accountable employee	Alison Shannon Tel Email	Chief Accountant 01902 554561 alison.shannon@wolverhampton.gov.uk
Report to be/has been considered by	Strategic Executive Board Council	7 February 2019 6 March 2019

Recommendations for decision:

The Cabinet recommends that Council:

1. Approves the City of Wolverhampton Council Capital Strategy.
2. Approves the revised medium term General capital programme of £337.8 million, a reduction of £1.3 million from the previously approved programme and the change in associated resources.

The Cabinet is recommended to:

1. Approve the virements for the General capital programme detailed at Appendix 5 of the report for;
 - i. Existing projects totalling £1.8 million;
 - ii. New projects totalling £5.7 million.

2. Continue both delegations to the Cabinet Member for Resources, in consultation with the Director of Finance, to approve the allocation of;
 - i. The Corporate Contingency to individual projects in order that corporate priorities may be addressed in a more agile and timely manner;
 - ii. The Transformation Development Efficiency Strategy to individual transformation projects in order to benefit from the capital receipts flexibility announced in the Autumn Statement 2015 and in line with the Medium Term Financial Strategy.
3. Delegate authority to the Cabinet Member for Adults and Cabinet Member for City Assets and Housing, in consultation with the Director of Finance, to approve the allocation of the Disabled Facilities Grants budget to individual projects to enable the grant to be utilised in a timely and agile manner.

Recommendations for noting:

The Cabinet is asked to note:

1. That there are four new projects requiring internal resources for Secondary School Expansion Programme included in this report, but which are subject to a separate detailed project report also on this agenda. The inclusion of these projects is for budget approval purpose and is on the assumption that the approval to progress with the projects is given. As the progression is dependent on that decision, if the projects are not approved, the capital programme will be reduced accordingly. The names of the projects are:
 - Highfields School;
 - Ormiston SWB Academy;
 - St Edmund's Catholic Academy;
 - West Midlands University Technical College (UTC).

1.0 Purpose

- 1.1 The purpose of this report is to provide Cabinet with an update on the 2018-2019 financial performance of the General and Housing Revenue Account (HRA) capital programmes and the revised forecast for 2018-2019 to 2023-2024 as at quarter three 2018-2019.
- 1.2 To recommend revisions to the current approved General capital programme covering the period 2019-2020 to 2023-2024.

2.0 Executive summary

- 2.1 The Capital Strategy is a key document for the Council and forms part of the authority's integrated capital, revenue, strategic asset management and balance sheet planning. Appendix 1 of the report will provide a high-level overview of how capital expenditure, capital financing and treasury management activity are undertaken in line with service objectives, whilst taking account of stewardship, value for money, prudence, sustainability and affordability.
- 2.2 Furthermore, it will also provide a framework by which investment decisions will be made, an overview of risk management, the implications for future financial sustainability and the governance processes for approval and monitoring of capital expenditure in line with requirements under the Prudential Code for Capital Finance in Local Authorities.
- 2.3 The General and Housing Revenue Account capital programmes are underpinned by the Council's Corporate Plan with significant focus on ensuring that we work as one to serve the city; delivering a stronger economy, enabling stronger communities with a confident capable Council. The City of Wolverhampton is an ambitious city with big plans and is one of the fastest growing areas in the UK for economic growth.
- 2.4 The capital programme includes significant investment programmes that endeavour to create an environment where new and existing business thrive, people can develop the skills they need to secure jobs and create neighbourhoods in which people are proud to live.
- 2.5 The capital programme reflects the priorities of the Strategic Asset Management Plan. Individual capital project delivery milestones and financial analysis is undertaken over the lifecycle of each project, by project managers in conjunction with Strategic Finance, and is updated in the Council's project management system. Regular project delivery updates are provided to Leadership teams and will also be provided to Project Assurance Group, enabling governance and challenge. In addition to this, a new Capital Projects Member Reference Group has also been established to further enhance project governance and challenge. These governance arrangements will enable the Council to strengthen delivery arrangements and embrace lessons learnt from previous capital projects within the City of Wolverhampton.
- 2.6 This report considers specific changes to budgets. A full list of the proposed capital programme can be found in Appendix 2 of the report.

- 2.7 At its meeting on 5 December 2018, Council approved a General capital programme totalling £338.9 million for the period 2018-2019 to 2022-2023. Since then further reports submitted to Councillors have been approved to increase this amount by £243,000 to £339.1 million. Expenditure to the end of quarter three 2018-2019 for existing projects totals £45.0 million compared to the projected budget of £100.5 million. This level of expenditure is expected due to the timing of particular projects such as loans and grants to external organisations.
- 2.8 Table 1 shows the approved General capital programme budget compared with that proposed, along with the resources identified to finance the proposed change.

Table 1: Summary of the General capital programme

General capital programme	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024	Total
	£000	£000	£000	£000	£000	£000	£000
Budget							
Approved	130,742	145,963	56,782	5,630	-	-	339,117
Variations							
New projects	903	5,158	-	-	-	-	6,061
Existing projects	(31,120)	19,635	2,616	1,522	-	-	(7,347)
	(30,217)	24,793	2,616	1,522	-	-	(1,286)
Projected	100,525	170,756	59,398	7,152	-	-	337,831
Financing							
Approved							
Internal resources	77,718	92,560	38,112	5,630	-	-	214,020
External resources	53,024	53,403	18,670	-	-	-	125,097
	130,742	145,963	56,782	5,630	-	-	339,117
Variations							
Internal resources	(21,432)	17,940	2,227	1,422	-	-	157
External resources	(8,785)	6,853	389	100	-	-	(1,443)
	(30,217)	24,793	2,616	1,522	-	-	(1,286)
Projected							
Internal resources	56,286	110,500	40,339	7,052	-	-	214,177
External resources	44,239	60,256	19,059	100	-	-	123,654
Variance	100,525	170,756	59,398	7,152	-	-	337,831

- 2.9 This report recommends variations to the approved programme totalling a decrease of £1.3 million bringing the total revised programme to £337.8 million.
- 2.10 Details of all the projects that have contributed to the overall decrease of £1.3 million in the General capital programme can be found in Appendices 1 and 2 of the report, however the key projects that have contributed to the decrease in the programme are as follows;
- The City of Wolverhampton Council acts as accountable body for the Land and Property Investment Fund. The i9 Development project totalling £3.7 million has been removed from the General capital programme as there has been a change in the funding for this project. It will now be funded by the Growth Fund, which is administered by Walsall Council, rather than the Land and Property Investment Fund;
 - The Community Hubs project is now complete, therefore the capital programme has been reduced by £348,000;

- The reduction in expenditure detailed above is offset in part by additional works totalling £798,000 within the Transportation capital programme as a result of a new grant allocation. The grant is proposed to be used for road resurfacing works, bridge strengthening and localised road patch repairs at various locations;
- An increase of £480,000 relating to the City North Gateway Phase 1 – Stafford Road A449 project reflects a grant award from the Local Enterprise Partnership;
- An increase totalling of £354,000 reflecting additional Disabled Facilities Grant allocation;
- Finally, an increase of £589,000 in the Special Education Needs (SEN) Special Capital Fund project budget due to additional grant allocation.

2.11 On 23 January 2019, Council approved a revised HRA capital programme totalling £442.5 million for the period 2018-2019 to 2023-2024. Of this, £54.8 million relates to the 2018-2019 financial year. To reflect a most up to date forecast for the HRA projects available at the time of writing this report based on the regular project delivery updates, re-profiling of the programme is being proposed resulting in £5.0 million re-phasing from 2018-2019 to 2019-2020. This change has no effect to the overall approved capital budget for HRA. Expenditure to the end of quarter three 2018-2019 for existing projects totals £23.9 million compared to the projected budget of £49.8 million.

2.12 Table 2 shows the HRA changes proposed for 2018-2019 to 2023-2024, along with the resources identified to finance the proposed changes.

Table 2: Summary of the HRA projects:

Housing Revenue Account	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024	Total
	£000	£000	£000	£000	£000	£000	£000
Budget							
Approved	54,782	94,340	90,770	77,660	64,040	60,890	442,482
Variations							
New projects	-	-	-	-	-	-	-
Existing projects	(5,010)	5,010	-	-	-	-	-
	(5,010)	5,010	-	-	-	-	-
Projected	49,772	99,350	90,770	77,660	64,040	60,890	442,482
Financing							
Approved							
Internal resources	52,711	93,956	90,770	77,660	64,040	60,890	440,027
External resources	2,071	384	-	-	-	-	2,455
	54,782	94,340	90,770	77,660	64,040	60,890	442,482
Variations							
Internal resources	(4,859)	4,859	-	-	-	-	-
External resources	(151)	151	-	-	-	-	-
	(5,010)	5,010	-	-	-	-	-
Projected							
Internal resources	47,852	98,815	90,770	77,660	64,040	60,890	440,027
External resources	1,920	535	-	-	-	-	2,455
Projected	49,772	99,350	90,770	77,660	64,040	60,890	442,482

3.0 Existing projects

- 3.1 The changes proposed for existing projects within the General capital programme total a net reduction of £6.3 million. A more detailed listing of the individual projects can be found in Appendices 1 and 2 of the report.
- 3.2 Requests for budget virements between existing projects within the General capital programme total £1.8 million, further details are provided in Appendix 5 of the report.
- 3.3 The following paragraphs provide commentary on the significant changes to budgets and an update on key projects.
- The City of Wolverhampton Council acts as accountable body for the Land and Property Investment Fund. The i9 Development project totalling £3.7 million has been removed from the General capital programme as there has been a change in the funding for this project. It will now be funded by the Growth Fund, which is administered by Walsall Council, rather than the Land and Property Investment Fund;
 - Approximately £4.2 million has been reallocated from the provision for future Secondary School Expansion Programme to new specific school expansion projects as detailed in Appendix 5 of the report;
 - The Community Hubs project is now complete, therefore the capital programme has been reduced by £348,000;
 - A further decrease totalling £220,000 reflects completion of the following Building Schools for the Future (BSF) projects; Sample Schemes – The Kings School (£60,000), Phase 2 - Our Lady & St Chads School (£31,000), Phase 3 - Westcroft School (£103,000) and VAT adjustments (£26,000);
 - There is an increase totalling £638,000 relating to the Maintenance of classified roads within the Transportation capital programme. This increase is as a result of an additional grant award from the Department for Transport (DfT) for road resurfacing works and localised road patch repairs at various locations across the City;
 - An increase totalling £589,000 in the Special Education Needs (SEN) Special Capital Fund project budget. This is due to the award of grant from the Department for Education for the creation of new places and the improvement of existing facilities for children and young people with special education needs and disability;
 - As a result of an increase in the forecast site disposal receipts, there has been a corresponding increase totalling £436,000 in the Bilston Urban Village expenditure budget. This is in accordance with the Land Sale Agreement from the Homes and Communities Agency;
 - An increase of £160,000 relating to the Non-highway structures programme reflects a new grant allocation for the bridge strengthening works;
- 3.4 On 30 January 2019, Council approved a report on the i54 Western Extension to progress with the scheme on a phased budget approach. This report reflects the current approval of £2.5 million but it should be noted that further reports to increase this budget will be forthcoming.

- 3.5 The Interchange scheme is on track to spend in accordance with the approved partnership budget. A reconciliation exercise will be conducted at year end to reflect the most up to date position across the partnership budgets.
- 3.6 The Enabling Works (Phase 1) for the Civic Halls are ongoing, with asbestos works scheduled for completion by the end of February. The concept design is being progressed and being tied into the business model for the building. Phase 2 refurbishment works are programmed to commence as soon as possible following the completion of Phase 1 works.
- 3.7 The Secondary School Expansion Programme is progressing well. The schemes at Aldersley High School and Our Lady & St Chad Catholic Academy are in the delivery state and are on schedule. Aldersley High School is due to be completed in September 2019, with Our Lady & St Chad Academy completing in December 2019. With regards to the Primary School Expansion schemes, the Loxdale Primary, Spring Vale Primary and Stowlawn Primary schemes are all progressing according to schedule and will be delivered for September 2019.
- 3.8 The Special Provision Capital Fund programme is progressing well, with one project delivered (Penn Hall School), one due for handover (Tettenhall Wood) and the remaining project at Warstones Primary School due for completion in August 2019.
- 3.9 The aims of the HRA capital programme, as recently reflected in the HRA Business Plan report presented to Cabinet on 23 January 2019, are to use available resources to maximise new build whilst considering and prioritising the needs of the existing stock on a long term estate based approach with particular regard to standards of safety and decency. The new borrowing flexibilities resulting from the abolition of the HRA debt cap provide a real opportunity and £157.3 million for new build development is provided for in the budget, £11.8 million is forecast to be spent in 2018-2019. The £38.0 million forecast expenditure on the existing stock for 2018-2019, includes £14.7 million on the major refurbishment of Heath Town estate, programmed for completion in 2022-2023. Future years budgets include £24.0 million for estate remodelling.
- 3.10 Approval is sought to continue both delegations to the Cabinet Member for Resources in consultation with the Director of Finance to approve the allocation of the following;
- Corporate Contingency to individual projects in order that corporate priorities may be addressed in a more agile and timely manner;
 - Transformation Development Efficiency Strategy to individual transformation projects in order to benefit from the capital receipts flexibility announced in the Autumn Statement 2015 and in line with the Medium Term Financial Strategy.
- 3.11 Approval is also being sought to delegate authority to the Cabinet Member for Adults and Cabinet Member for City Assets and Housing, in consultation with the Director of Finance, to approve the allocation of the Disabled Facilities Grants budget to individual projects to enable the grant to be utilised in a timely and agile manner.
- 4.0 **New projects and virements**
- 4.1 Table 3 provides a summary of new projects requiring approval, covering the period 2018-2019 to 2023-2024, identifying where additional funding is required and where the

new expenditure can be met from existing resources. A detailed analysis of the individual projects included in this table can be found in Appendix 2 of the report.

Table 3: Summary of new projects requiring approval

Directorate	2018-2019 to 2023-2024		
	Forecast outturn	Additional external resources required	Virements from existing projects
	£000	£000	£000
General capital programme	6,061	355	5,706
Total General capital programme	6,061	355	5,706

- 4.2 The new projects requiring approval are funded from external resources totalling £355,000 and virements totalling £5.7 million. A list of the virements can be found in Appendix 5 of the report.
- 4.3 The main new projects requiring approval are discussed below.
- 4.4 Approval is sought for a budget increase of £355,000 for three new projects fully funded externally and an increase for a further three new projects created from a mixture of external resources and virements;
- An increase totalling £200,000 relates to the Pinfold Lane Footways project within the Maintenance of unclassified roads programme. Approval is sought for the road surfacing works that are fully funded from the additional grant allocation;
 - An increase of £32,000 relates to the Fordhouses Cricket Club project. Approval is sought to allocate a grant of £32,000, fully funded from the developer's contribution under Section 106 agreement, to the Fordhouses Cricket Club following the loss of playing fields at Marston's IMI sports ground in line with the Open Space Strategy and Action Plan;
 - An increase of £24,000 relates to the Land and Property Investment Fund for which the City of Wolverhampton act as accountable body on behalf of the West Midlands Combined Authority. In accordance with delegation granted by Council on 5 April 2017, a new project for Tibbington Open Space (The Cracker) that was approved by the Joint Committee is now being proposed to be incorporated into the capital programme. The new project is fully funded from external resources;
 - An increase totalling of £129,000 relates to the Tettenhall Paddling Pool project. Following community consultation, approval is sought to undertake a complete overhaul of the apparatus in the water treatment plant room at Tettenhall Pool. This will provide valuable inclusive play opportunities for the benefit of children and families in the local community. The project is proposed to be funded from the developer's contribution under Section 106 agreement (£80,000) and a virement from the Corporate Asset Management programme (£49,000);
 - Finally, an increase of £37,000 relates to two Schools Capital Maintenance projects; £19,000 of additional external resources and virement totalling of

£18,000 are required for the new Wood End Primary – boundary fence replacement and Windsor Nursery – balcony roof replacement projects as detailed in Appendix 5 of the report.

4.5 New projects created through virements from existing projects can be found in Appendix 5 of the report with the main items discussed below;

4.6 Approximately £4.2 million of virements from existing projects are requested to create new projects within the Secondary School Expansion Programme. A virement of £1.0 million is proposed for the demolition of buildings and structures, facilitating site preparation works for the City Learning Quarter site. Virements totalling £150,000 within the Digital Transformation Programme are required to support new telephony and eservices under Phase 2 of the programme, whilst a virement totalling £245,000 is proposed to facilitate demolition works at Parkfield Centre.

5.0 Medium term capital programme financing and budget strategy

5.1 Table 4 details the approved financing for the capital programme for 2018-2019 to 2022-2023 and incorporates the requested approvals for projects included in this report.

Table 4: Approved and forecast capital financing 2018-2019 to 2022-2023

2018-2019 to 2023-2024				
General capital programme	Approved budget	Recommended budget	Variance	Resource as % of expenditure
	£000	£000	£000	
Expenditure	339,117	337,831	(1,286)	
Financing				
Internal resources				
Capital receipts	28,056	26,650	(1,406)	7.9%
Prudential borrowing	185,045	186,608	1,563	55.2%
Revenue contributions	919	919	-	0.3%
Reserves	-	-	-	0.0%
Subtotal	214,020	214,177	157	63.4%
External resources				
Grants & contributions	125,097	123,654	(1,443)	36.6%
Subtotal	125,097	123,654	(1,443)	36.6%
Total	339,117	337,831	(1,286)	100.0%

2018-2019 to 2023-2024				
Housing Revenue Account (HRA)	Approved budget	Recommended budget	Variance	Resource as % of expenditure
	£000	£000	£000	
Expenditure	442,482	442,482	-	
Financing				
Internal resources				
Capital receipts	33,123	33,123	-	7.5%
Prudential borrowing	276,699	276,699	-	62.5%
Reserves	130,205	130,205	-	29.4%
Subtotal	440,027	440,027	-	99.4%
External resources				
Grants & contributions	2,455	2,455	-	0.6%
Subtotal	2,455	2,455	-	0.6%
Total	442,482	442,482	-	100.0%

5.2 Capital receipts totalling £26.6 million have been assumed within the General capital programme for quarter three and can be seen in Table 5. This is a decrease of £1.4 million when compared to the approved budget, which has arisen as a result of a decreased forecast from sales totalling £1.5 million offset by an increase of £94,000 due to re-phasing of receipts and capital requirements. In order to be prudent a detailed review of the schedule of disposals is undertaken to identify only those that are likely to be completed. The planned utilisation of capital receipts will reflect the need to balance the benefit for both the capital programme and the revenue budget.

Table 5: Receipts assumed in the revised General capital programme

	2018 - 2019	2019 - 2020	2020 - 2021	Projected			Total £000
	£000	£000	£000	2021 - 2022 £000	2022 - 2023 £000	2023 - 2024 £000	
General capital programme receipts	11,000	12,500	1,900	1,200	-	-	26,600

5.3 Council, on 15 July 2015, approved the capital financial strategy relating to the approval of future capital projects, the declaration of identified underspends and the use of capital receipts to reduce the Council's need to borrow to fund the approved capital programme. As a consequence of this, no new projects have been included in the 2023-2024 financial year. Capital expenditure has a direct impact upon the Council's revenue budgets and therefore needs to be restricted to projects essential to the Council's priorities. Any proposals to increase the level of the capital programme are considered via a capital appraisal mechanism for value for money and appropriateness based on the current financial climate prior to approval being sought from Councillors.

6.0 Key budget risks

6.1 An analysis of the risks associated with the capital programme, along with the details of the risk control measures that are in place in order to manage and mitigate these risks as far as possible can be viewed online on the Council's website by following the link below:

<http://www.wolverhampton.gov.uk/article/7046/Medium-Term-Capital-Programme>

6.2 The overall risk associated with the programme continues to be quantified as amber.

7.0 Evaluation of alternative options

7.1 This report provides an update on progress of capital projects during 2018-2019 and anticipated budget requirements for future years. The evaluation of alternative project options is detailed in individual investment proposals.

8.0 Reasons for decisions

8.1 To seek Cabinet's recommendation to Council to approve the revised capital budgets. This will ensure that the capital programme budget reflects the latest forecasts and requirements.

9.0 Financial implications

9.1 The financial implications are discussed in the body of this report. The revenue implications of the new and existing projects seeking approval for additional or changes in resources can be seen in the table below. These are fully reflected in the treasury management budget forecasts included in the report 'Treasury Management Strategy 2019-2020' also on the agenda for approval at this meeting.

	2018-2019 £000	2019-2020 £000	2020-2021 £000	2021-2022 £000	2022-2023 £000	2023-2024 £000
Forecast cumulative impact:						
interest	12	43	50	47	47	47
minimum revenue provision	-	10	32	39	39	41
	12	53	82	86	86	88
Net revenue cumulative impact for General capital programme	12	53	82	86	86	88

[SH/07022019/S]

10.0 Legal implications

10.1 Section 151 of the local Government Act 1972 requires local authorities to make arrangements for the proper administration of their financial affairs.

10.2 The Local Government Act 2003 brought in the current regime for capital finance for local authorities. It reduced the level of central control over local authority borrowing and capital expenditure.

[TS/07022019/R]

11.0 Equalities implications

11.1 Under the Equality Act 2010, the Council has a statutory duty to pay due regard to the impact of how it carries out its business on different groups of people. This is designed to help the Council identify the particular need of different group and reduce the likelihood of discrimination; the nine equality strands covered by the legislation are:

- Age
- Disability
- Gender reassignment
- Pregnancy and Maternity
- Religion or Belief
- Race
- Sex
- Sexual Orientation
- Marriage and Civil Partnership (this strand only applies to employment and not to service delivery).

These strands include everyone.

11.2 Cabinet Members should also be aware that under the Equality Act 2010, they must have due regards to the Public Sector Equality Duty when making budget decisions. What this means in practice is that Cabinet Members must consciously think about the three aims

of the Public-Sector Equality Duty as part of the decision making process, the three aims are to have due regard to the need to:

- Eliminate discrimination, harassment and victimisation.
- Advance equality of opportunity by removing or minimising disadvantages, meet different needs and encourage participation.
- Foster good relations between people from different groups.

11.3 Consideration of equality issues must influence the decisions reached by public bodies including:

- How they act as employers.
- How they design, deliver and evaluate services.
- How they commission and procure from others.

11.4 The Brown Principles, established as a result of a legal case concerning Post Offices closures in 2008, provide an important checklist when making decisions:

- Decision makers must be made aware of their duty to have due regard to the identified goals.
- Due regard must be fulfilled before and at the time that a particular decision is being considered, not afterwards.
- The duty must be exercised in substance, with rigour and with an open mind. It is not a question of ticking boxes.
- The duty is not delegable; it must be fulfilled by the organisation in question rather than through the use of an external body to do it to the organisation.
- The duty is a continuing one.
- It is good practice to keep an adequate record showing that it has considered the identified needs.

11.5 There is a range of individual projects delivered through the Council's capital programme that have significant impacts on specific groups and equality implications should be considered when individual capital schemes are being developed.

11.6 This requirement would also apply if there were to be any redirection of capital funding in year to ensure that the impact of any changes is considered.

12.0 Environmental implications

12.1 A wide range of projects delivered through the capital programme have significant environmental implications and are geared to promote improvements to the physical environment.

13.0 Human resources implications

13.1 There are no human resources implications arising from this report.

14.0 Corporate Landlord implications

14.1 Projects funded and delivered through the Council's capital programme typically have significant impact on the Council's property portfolio. Corporate landlord implications

must be considered and included in relevant documents and reports when individual capital projects and programmes are being developed.

15.0 Health and Wellbeing implications

15.1 There is a range of individual projects delivered through the Council's capital programme which could have health and wellbeing implications, these should be considered when individual capital schemes are being developed.

16.0 Schedule of background papers

Council, 5 December 2018 - [Capital programme 2018-2019 to 2022-2023 quarter two review](#)

Cabinet Resources Panel, 15 January 2019 - [External Funding Update 2018](#)

Individual Executive Decision Notice, 15 January 2019 - [Corporate Asset Management Fund – Approval of Schemes 2018-2019](#)

Council, 30 January 2019 - [Housing Revenue Account Business Plan 2019-2020 including Rents and Service Charges](#)

Cabinet, 23 January 2019 - [DEFRA Grant funding for Air Quality](#)

Council, 30 January 2019 – [i54 Western Extension](#)

Cabinet, 20 February 2019 - Secondary School Expansion Programme 2019-2020 Update and Future Primary and Secondary Provision

17.0 Appendices

Appendix 1 - Capital Strategy

Appendix 2 - Detailed projected budget

Appendix 3 - Detailed forecast change

Appendix 4 - Projects requiring approval

Appendix 5 - Virements for approval

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